

# Q1 – 2012

	Jan – Mar 2012	Jan – Mar 2011	Change
Revenue	167,3	143,5	+13%*
EBITA	13,0	8,3	+56%
EBIT	12,6	7,6	+66%
Profit before tax	12,5	7,4	+68%
Profit after tax	7,7	4,8	+61%
Earnings per share	0,42	0,26	+61%
EBITA Margin	8%	6%	
EBIT Margin	8%	5%	(MSEK)



<sup>\*</sup> adjusted for changes in exchanges rates

# Q1 – 2011, Revenue per Business Unit

	Jan – Mar 2012	Jan – Mar 2011 190 – Mar 2011	Change.*	EBITA Margin
Total Revenue	167.3	143.5	+13%	8%(6%)
BTS USA	93.0	63.1	+42%	18%(11%)
BTS Europe	26.2	28.0	-5%	0%(8%)
BTS Other Markets	23.8	17.4	+34%	-12%(-12%)
APG	24.3	35.0	-33%	-2%(3%)



(MSEK)

\* adjusted for changes in exchanges rates



#### **Customer Case**



"How do we engage 1,000 senior managers around the world in our new strategy - and show how to make it into reality?"

"Sodexo's growth curve continues to rise, and milestone after milestone shows that this program is working"

"84% of the senior managers ranked the BTS program as "highly effective" for their development and understanding of the new strategy"



#### **Customer Case**



"How do we allow our leaders to practice strategy execution in a competitive risk-free environment – managing Chevron's total business from exploration to final customer"?

"The program enabled participants to think more strategically, built financial acumen, and provided an understanding of geopolitical decisions, competitive dynamics and customer and investor expectations"



#### **Customer Case**



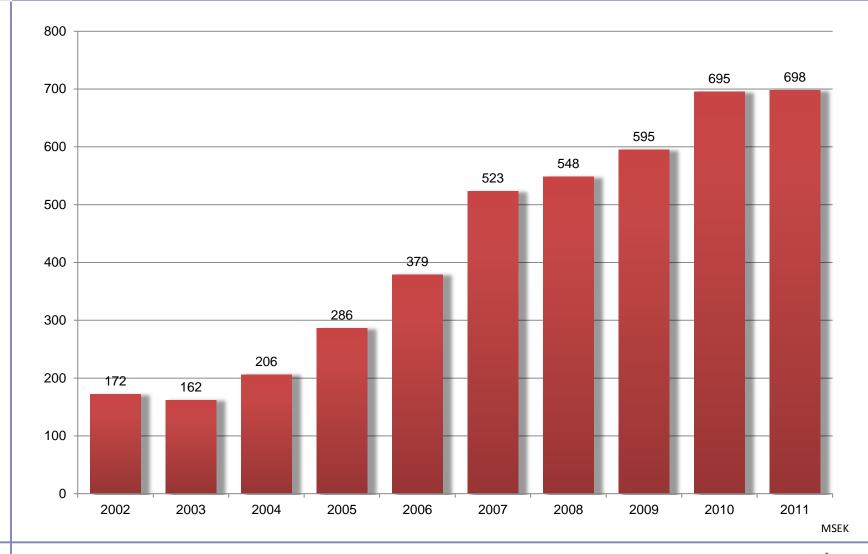
"How do we engage and align thousands of talented engineers to develop products which fit our new strategy?"

"BTS, through their unique simulation-based approach, is in the business of enabling people to better fish for themselves as opposed to providing a fish that will only last a day."

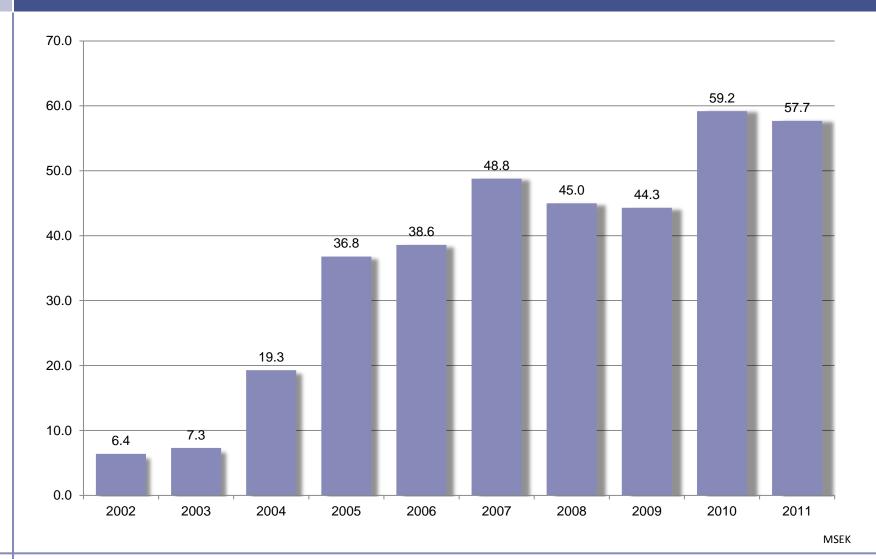
Paul Maritz CEO



# BTS Revenues 2002 - 2011



### Profit after Tax 2002 – 2011



# 10 years as a Public Company

- 5 x Revenues\*
- 9 x Profit after Tax
- 18 % growth per year where
  - 13% was organic growth
- Share price + 200 %
- Average Annual Returns 11 %
  - including dividend



<sup>\*</sup> adjusted for changes in exchanges rates

#### Fourth Growth Phase

- 1. Strengthen our core
- 2. Serve our clients wider & higher
  - deliver more value
- 3. Expand into selected new markets



# Outlook for 2012

The result before tax is expected to be better than last year



# BTS Group AB (publ)

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